

●	Completed
●	On Target
●	Below Target
●	Not Commenced

## Focus Area 01: Economy

**Objectives**

- 1.1 - Local jobs to retain our people and attract skilled workers
- 1.2 - A diversified economy that supports growth sectors
- 1.3 - Well-planned, sustainable urban development
- 1.4 - A thriving city that residents are proud to call home and people want to visit
- 1.5 - A supportive business environment where investment is encouraged, and entrepreneurship prospers
- 1.6 - A highly skilled workforce supported by strong education and training opportunities

Action	Objective	Status	Comment	Responsibility
<b>Project EC01: Falcon Coastal Shared Path</b> Planning, design and construction of the new Falcon Coastal Shared Path from Mercedes Avenue (Falcon) to Cesia Lane (Wannanup).	1.3, 3.4, 2.5	●	Funding received via the Australian Government Active Transport Fund. The project is expected to be completed by 2028 within budget.	Project Management
<b>Project EC02: Active Transport Plans</b> Develop district level Active Transport Plans to guide future investment in shared path upgrades and renewals.	1.3, 3.4, 2.5	●	The Central Mandurah Active Transport Plan is currently being progressed in conjunction with the Mandurah Centre Plan (Strategic Centre Precinct Structure Plan). Initial auditing and alignments with long term cycle network has commenced.	Strategic Land Use Planning
<b>Project EC03: Pinjarra Road - Stage Upgrade</b> Deliver major upgrades to Pinjarra Road between Dower Street and the City Centre.	1.3, 3.4	●	Project 80% complete and is ahead of schedule and within budget.	Technical Services
<b>Project EC04: Mary Street Intersection Upgrade</b> Plan and deliver upgrades to the intersection of Mary Street and Leighton Place, in line with the Western Foreshore Leisure Precinct Master Plan.	1.3	●	Additional traffic monitoring planned in late April and early May 2026 to finalise traffic modelling. Intersection upgrade design is expected to be completed following the results of the traffic monitoring being available.	Technical Services
<b>Project EC05: Tims Thicket Road</b> Pavement rehabilitation and resurfacing of Tims Thicket Road and the upgrade of the intersection of Tims Thicket Road and Jandu Way.	1.3	●	Project 70% complete and on track for completion within budget.	Technical Services
<b>Project EC06: Anstruther/Pinjarra Road Intersection Upgrade</b> Upgrade of signalised intersection with fully controlled and protected right turn movements.	1.3	●	The project is expected to be delivered this financial year within budget.	Technical Services
<b>Project EC07: Western Foreshore Leisure Precinct (TRANSFORM MANDURAH)</b> Plan, design and implement the Western Foreshore Leisure Precinct Master Plan.	1.2, 1.4, 1.5	●	Concept planning for Western Foreshore precinct underway.	Technical Services
<b>Project EC08: Western Foreshore Coastal Protection &amp; Water Infrastructure</b> Plan, design and deliver foreshore coastal protection and infrastructure as part of the Western Foreshore Leisure Precinct Master Plan.	1.2, 1.4, 1.5	●	Engagement of consultant in progress.	Marina and Waterways
<b>Project EC09: Western Foreshore Commercial Site</b> Progress planning processes for the development of the Commercial Site within the Western Foreshore Leisure Precinct.	1.1, 1.2, 1.5	●	Leisure Precinct Master Plan approved by Council, and former King Carnival structures and boundary fencing now cleared from site. The State Government undertook its community consultation in relation to the proposed land excision between 12 November and 15 December 2025 and the City is awaiting feedback on the outcomes of this process. Further traffic modelling on the Mary street intersections currently being undertaken, with outcomes to be presented to Council in mid 2026.	Economic Development
<b>Project EC10: Mewburn Carpark &amp; George Robinson Gardens</b> Plan and deliver upgrades to the Mewburn Carpark & George Robinson Gardens in line with the outcomes of the outcomes of the City Centre Master Plan.	1.3	●	Concept plans currently being prepared and stakeholder consultation commenced.	Technical Services

<p><b>Project EC11: Waterways Waterfront Master Plan</b> Develop an implementation plan for the Waterways Waterfront Master Plan.</p>	1.2, 1.4, 1.5	●	<ul style="list-style-type: none"> <li>The plan outlines 25 initiatives across Mandjar Bay, Stingray Point, Western Foreshore, and Eastern Foreshore aimed at improving public access, safety, environmental resilience, and commercial use of Mandurah's waterfront. Key actions include jetty upgrades, boardwalk extensions, new berths, coastal protection, and event spaces. Most projects are staged over five years (2025–2030) and linked to potential grant funding sources such as Lotterywest, and Recreational Boating Facilities Scheme. Several initiatives are pending feasibility assessments or CHRMAP outcomes.</li> <li>An action plan has been developed, identifying area, initiatives, responsible teams, potential grant funding sources etc.</li> </ul>	Marina and Waterways
<p><b>Project EC12: Mandurah Strategic Centre Structure Plan</b> Undertake a review in line with the outcomes of the City Centre Master Plan (including housing density considerations and a plan to manage Payment in Lieu of Parking).</p>	1.3, 1.4, 1.5	●	<p>The Mandurah Centre Plan (Stage 1 Engagement) has been completed seeking to capture values and vision from the community and stakeholders. Specialist technical reports on housing, commercial needs, water management and public open space are underway with this key analysis to feed into the plan's preparation.</p>	Strategic Land Use Planning
<p><b>Project EC13: Mandurah Terrace South</b> Plan, design and implement upgrades to the movement network (including cyclists and pedestrian) for Mandurah Terrace South (Mandurah bridge to Gibson street) including the Eastern Foreshore central car park.</p>	1.3, 2.5, 3.4	●	<p>Development of a draft Concept Plan has commenced. Further refinement of the scope is required to ensure the Concept Plan meets expectations.</p>	Strategic Land Use Planning
<p><b>Project EC14: Streetscape Upgrades</b> Develop plans for City Centre streetscape upgrades to the Sholl Street / Cooper Street / Hackett Street area.</p>	1.3	●	<p>Project not yet commenced. Opportunities being investigated to integrate concepts into the Mandurah Centre Plan outcomes.</p>	Strategic Land Use Planning
<p><b>Project EC15: City Centre Parking Plan Delivery</b> Implement key actions of the City Centre Parking Plan including signage, bay adjustments, timed parking changes and monitoring sensors.</p>	1.3, 1.5, 3.4	●	<p>Eastern Foreshore North, Eastern Foreshore South, Eastern Foreshore Central, Woolworths Central Parking Station, Mandurah Terrace, Gibson Street and Sutton On Street Bays signage have been amended to provide for 7 day a week parking.</p> <p>The City has commenced bay counting for reference and have held a meeting with Visit Mandurah and Events team to prepare the Peak Period Overflow Parking Plan. This plan will set out dates for the implementation, locations for additional land to be opened for parking and communication on underutilised or additional parking availability.</p> <p>Investigations into in ground sensors for parking monitoring indicate new technologies have emerged that make the return on investment less suitable the City is exploring the use of upgraded licence plate recognition technology and also use of CCTV for bay occupancy monitoring.</p>	Development and Compliance
<p><b>Project EC16: Peak Period Overflow &amp; Events Parking Plan</b> Develop a Peak Period Overflow &amp; Events Parking Plan to facilitate improved management and communication of City Centre parking options during peak holiday and event periods.</p>	1.3, 1.5, 3.4	●	<p>The City has commenced bay counting for reference and have held a meeting with Visit Mandurah and Events team to prepare the Peak Period Overflow Parking Plan. This plan will set out dates for the implementation, locations for additional land to be opened for parking and communication on underutilised or additional parking availability.</p>	Development and Compliance
<p><b>Project EC17: Civic Precinct Master Plan</b> Develop a Concept Plan and detailed Civic Precinct Master Plan to guide the future development of community infrastructure, potential commercial opportunities, pedestrian movement, parking and infrastructure upgrad</p>	1.2, 1.3, 1.4, 1.5	●	<p>The Federal Government's Urban Precincts and Partnerships Program (uPPP) has been suspended. Officers are exploring alternative State and Federal government funding programs to undertake the plan. Further the Central Library and Learning Hub project which is a key input is yet to have been completed. Scoping is underway to commence a Needs Assessment and Asset Review as starting point for the Master Plan.</p>	Strategic Land Use Planning

<p><b>Project EC20: Town Jetty Boardwalk replacement</b> Renew and upgrade the boardwalk adjacent to the Town Jetty.</p>	1.3	●	<p>Design for boardwalk replacement has commenced. Construction works are expected to commence in 2026/27.</p>	Technical Services
<p><b>Project EC21: Yalgorup National Park (TRANSFORM MANDURAH)</b> Partner with key stakeholders (including DBCA) to develop sustainable eco-tourism opportunities and product in Yalgorup National Park and adjacent areas.</p>	1.1, 1.2, 1.4	●	<p>Final design for the new/ upgraded Thrombolites Boardwalk has been completed, with tender process near finalisation for award in Q4.</p> <p>Detailed design is progressing for Stage 1 components, including the proposed Quail Road recreation node and the potential alignment for the walking trail connection from the node to the existing lakeside loop trail.</p> <p>Referral to Department of Water and Environmental Regulation finalised for Tim's Thicket Road Reserve for construction of the formal beach access car park and no approvals required.</p> <p>DBCA to progress RFQ for contractor construction of the Tim's Thicket car park, to be undertaken in calendar 2026.</p>	Economic Development
<p><b>Project EC22: Yalgorup National Park Northern Access Road</b> Plan, design and construct the new northern access road into Yalgorup National Park - Quail Road extension.</p>	1.4	●	<p>Land tenure arrangements have been progressed with DBCA for Quail Road extension, including endorsement for an initial lease and ultimate excision of land from the National Park by the Cooperative Management Committee with Gnaala Karla Boodja and the Conservation Parks Commission.</p> <p>Environmental Impact Assessment completed and decision notice received for the Commonwealth EPBC Act referral for the Quail Road extension, advising that the proposal is not a controlled action under the EPBC Act and no Commonwealth approvals required.</p> <p>The State clearing application has been lodged with DWER and released for public consultation.</p> <p>Detailed Design of the road completed, and detailed design of stage one of the recreation node is well progressed, including the potential walking trail alignment from the proposed Quail Rd recreation node and the existing Lakeside Loop Trail to the Thrombolites.</p>	Economic Development
<p><b>Project EC23: Beach Access Management Plan</b> Prepare an implementation plan to manage beach access for Mandurah's southern beaches including Yalgorup National Park.</p>	1.4	●	<p>Further to the Yalgorup National Park Concept Master Plan endorsed by Council in May 2024 and closure of Tim's Thicket Rd endorsed by Council in August 2025, the City is progressing planning with DBCA around the construction of a formal car park and entry to the beach access area around Tim's Thicket and Whitehills Rd.</p> <p>Tim's Thicket Road closure advertising period is complete with no submissions received, and vegetation surveys for a referral to Department of Water and Environmental Regulation have been completed, with no approval necessary.</p> <p>DBCA will next progress an RFQ for construction of the carpark, and the project team will move to the next stages of design for the related projects in this area including 4WD track upgrades and signage, which will inform the implementation plan for beach access management at these locations.</p>	Economic Development

<b>Project EC24: Mandurah Crab Fest</b> Plan and deliver the annual Mandurah Crab Fest Event.	1.4	●	In February the City delivered a successful media launch at Little Stiller Distillery, Mandurah. March saw the successful bump in and delivery of the 25th Ch7 Mandurah Crab Fest. The Saturday of Crab Fest had record numbers of patrons attend. Early feedback from stakeholders has been extremely positive.	Festivals and Events
<b>Project EC25: Mandurah Christmas Lights</b> Plan and deliver the annual Mandurah Christmas Lights Trail.	1.4	●	The city has delivered the 4 major events of the Christmas program: Mandurah Christmas Pageant Christmas Lights Trail Carols in the Park New Years Eve Fireworks Lotterywest provided a grant of \$120,000 in support of Mandurah Christmas activities. A full event report will be available in quarter 4. this has been delayed due to a number of factors.	Festivals and Events
<b>Project EC26: Aged Care Industry Development</b> Advocate and support the development of the Aged Care Industry in Mandurah including increases in residential care facility provision and innovations in training.	1.1, 1.2, 1.6	●	Feedback has been received on the unsuccessful election commitment funding requests for a Workforce Centre of Innovation.  The project scope is currently under review with regional and industry stakeholders, with consideration being given to refocusing the initiative toward a more refined and achievable deliverable along with an increased focus on investment attraction for private development in this sector.	Economic Development
<b>Project EC27: Promotion of Local Job Opportunities</b> Develop a feasibility study to explore improved display and promotion of local job opportunities for Mandurah residents.	1.1	●	Project planning and stakeholder engagement underway.	Economic Development
<b>Project EC28: Mandurah Library Site</b> Develop a Master Plan for the existing Mandurah Library site to consider the future allocation of services and potential investment opportunities in line with the principles of the City's Property Strategy.	1.1, 1.3, 1.5	●	This project is an action aligned to the Property Strategy. Commencement of the master plan is currently subject to the outcomes of the Mandurah Library and Learning Hub Needs Analysis.	Strategic Land Use Planning
<b>Project EC29: Old Bowling Club Site</b> Facilitate potential development opportunities in line with the principles of the City's Property Strategy.	1.1, 1.3, 1.5	●	The naming of the section of the road as an extension of Allnutt Street is complete; Survey complete and plan has been lodged with Landgate; WAPC Form 1C has been lodged with Landgate. Next steps are waiting for Landgate to approve plan and apply for new titles. An appraisal has been obtained from a REA	Property Services
<b>Program EC01: Business Support and Entrepreneurial Capacity Building</b> Promote and support small business and entrepreneurship in Mandurah.	1.1, 1.2, 1.5	●	Running from February to April, the City's facilitator delivered another round of Startup Smart and Marketing for Small Business workshop programs for local businesses and startups.  The two programs were delivered at the Dawesville Community Centre for the first time, with good attendance and positive feedback noted.	Economic Development
<b>Program EC02: Human Capital Development</b> Promote and support local education pathways and training and skill development programs and initiatives.	1.5, 1.6	●	The City has supported a number of human capital initiatives in the past quarter, including continued support for the Children's University program with UWA and local primary schools.  Planning for the 2026 Jobs Expo will commence next quarter.	Economic Development

<p><b>Program EC03: Investment Attraction</b>  <b>Develop and deliver a campaign to promote investment (Government &amp; Private), business and lifestyle opportunities.</b></p>	1.5	●	<p>Planning underway to deliver the Investment Attraction project, with draft industry specific marketing collateral near to completion.</p> <p>The internal project plan for the Investment Attraction Framework has been completed. Development of collateral including general and industry specific Investment Prospectus documents and supporting web pages are currently progressing to support initial delivery of the Investment Attraction program in calendar 2026.</p>	Economic Development
<p><b>Program EC04: City Centre Activation</b>  <b>Support City Centre Activation through the delivery of City and business led programs and activities (including delivery of the Business Incentives Grants Scheme).</b></p>	1.1, 1.2, 1.5	●	<p>City Centre activation has continued this quarter with ongoing place-making initiatives across key locations including Smart St Mall and George Robinson Gardens, in addition to the successful delivery of Crab Fest 2026.</p> <p>Valentines Day activation trial 'Love in Mandurah' delivered on 14 February, supporting increased visitation and vibrancy within the City Centre and rebuilding reputation for the City Centre and Smart St Mall as a visitation destination.</p> <p>Planning underway for activation trial 'Pink Walk - Steps for our Mums' Mother's Day walking event on 10 May, to encourage increased visitation and vibrancy within the City Centre.</p> <p>Ongoing support has also been provided through the City Centre Incentive Program for both City-led and business-led projects including Crab Fest.</p>	Economic Development
<p><b>Program EC05: Business Conferences &amp; Events Support Program</b>  <b>Attract and secure new business conferences and events to Mandurah to encourage private investment.</b></p>	1.5	●	<p>The City has continued to support external events and business conferences, with a number of applications received for assessment in the past quarter for events proposed to take place later in the year.</p> <p>These include the annual Leading the Future AI Conference, GoSH Hackathon, and Mandurah Tech Fest.</p>	Economic Development
<p><b>Program EC06: Peel Chamber of Commerce &amp; Industry (Peel CCI)</b>  <b>Provide funding and support to the Peel CCI for the delivery of programs and services to build the capacity and sustainability of local Mandurah businesses.</b></p>	1.4	●	<p>The City and the Peel Chamber have taken up the option to extend our service agreement for an additional two years, including a Platinum Partnership level membership, and sponsorship of their Annual awards event and additional business community events.</p>	Economic Development
<p><b>Program EC07: Tourism Development</b>  <b>Provide funding and support to Visit Mandurah to plan and deliver tourism destination and product development services.</b></p>	1.4	●	<p>Visit Mandurah continue to meet the requirements of the City's MoU and continue to deliver visitor servicing activities and destination marketing campaigns on behalf of the City, as well as management of the Mandurah Ocean Marina Chalets.</p>	Economic Development
<p><b>Program EC08: City of Mandurah Events Program</b>  <b>Plan and deliver the City of Mandurah's Events Program including City and externally delivered feature and community events (City events include Christmas Pageant, New Year's Eve Celebrations, and Winter in Ma</b></p>	1.4	●	<p>The City of Mandurah event program continues to be developed; officers continue to seek new opportunities for events to be delivered in Mandurah that provide both economic and social benefits.</p>	Festivals and Events
<p><b>Program EC09: External Event Support Program</b>  <b>Attract and secure new major (cornerstone and feature) events to Mandurah.</b></p>	1.4	●	<p>The city hosted 3 externally delivered events during quarter 3 that included:</p> <ul style="list-style-type: none"> <li>National Cricket Inclusion Championships</li> <li>Floorball Australia National Championship</li> <li>AAMI Community Series - Fremantle Dockers v Adelaide Crows</li> </ul>	Festivals and Events
<p><b>Program EC10: Giants of Mandurah</b>  <b>Support the delivery and programming for the 'Giants of Mandurah' project.</b></p>	1.4	●	<p>Program support of the Giants of Mandurah is ongoing with the installations continuing to be popular with both tourists and the community.</p>	Festivals and Events

**Objectives**

- 2.1 - Access to support services that enhance opportunities for everyone
- 2.2 - Safe and connected communities
- 2.3 - Inclusive and welcoming places, spaces and neighbourhoods
- 2.4 - An enriched, creative, and empowered community that values culture, heritage and life long learning
- 2.5 - A healthy lifestyle and healthy community, with an emphasis on prevention
- 2.6 - Modern health facilities and services that are local, accessible, affordable, and fit for purpose

Action	Objective	Status	Comment	Responsibility
<b>Project C01: Lakelands Community Centre and Library</b> Develop a Business case to examine the ongoing options for the provision of the Lakelands Community Centre and Library facility.	, 2.2, 2.3, 2.5,	●	A project plan and business case will be developed in 2026. Progress to date has been dependent on the resolution of lease negotiations for the existing Lakelands Shopping Centre site and clarification of strategic direction arising from the Mandurah Library Co Design / Masterplan work. A new five year lease for the existing Lakelands Community Centre and Library has now been finalised, extending to 2030. This provides operational certainty and enables the commencement of detailed options analysis and business case development.	Community Services
<b>Project C02: Central Mandurah Library &amp; Learning Centre (TRANSFORM MANDURAH)</b> Undertake a needs analysis and business case for the development of a new central Library and Learning Hub.	2.3, 2.4	●	The Needs Analysis portion of the project is complete, overall demonstrating a need for a new Mandurah Library to replace the existing one. The Business Case is continuing, with a final report anticipated in Q4 25/26.	Place and Community
<b>Project C03: Dawesville Community Centre</b> Finalise construction of the new Dawesville Community Centre.	2.3, 2.4	●	Landscaping works commenced and scheduled to be completed in June.	Project Management
<b>Project C05: Rushton Park North Lighting Upgrade</b> Design and deliver the upgrade of sports lighting for Rushton Park North Ovals.	2.2, 2.3, 2.5	●	Procurement activities complete. Works expected to commence in April.	Project Management
<b>Project C06: Mandurah Netball and Multi-purpose Hard Courts Complex</b> Progress the site identification, planning, design and construction of the new facilities.	2.3, 2.5	●	State election commitment funding of \$20m secured.  City officers have continued to liaise with State Government. An announcement on the location of the Regional Netball is expected in mid 2026.  Planning work and environmental impact assessments are underway, and an RFQ for concept design has been awarded with site selection to be confirmed.	Economic Development
<b>Project C07: Mandurah Aquatic &amp; Recreation Centre (MARC) Master Plan</b> Develop a Master Plan for the site to integrate additional indoor courts together with group fitness space, access and parking.	2.3, 2.5	●	The Needs Analysis and Environmental Assessment have been progressed. Draft Concept Plans have been prepared for internal review.	Strategic Land Use Planning
<b>Project C08: MARC Indoor Multi Use Courts</b> Develop a detailed design and commence construction of the indoor multi use court expansion based on the outcomes of the master plan.	2.3, 2.5	●	Project Planning works underway. Grant funding agreements approaching completion.	Project Management
<b>Project C09: MARC Aquatic Play Ground Replacement</b> Design and deliver the renewal of the Aquatic Playground.	2.3, 2.5	●	Playground design to be completed by mid 2026, with construction planned for 2026/27.	Project Management
<b>Project C10: Peel Hockey Facilities</b> Develop a plan for the upgrade / replacement of turf facilities for hockey.	2.3, 2.5	●	Works 90% completed.	Project Management
<b>Project C11: Peelwood Reserve Master Plan</b> Develop a Master Plan for the district level facility to guide the future development of community infrastructure of the site.	2.3, 2.5	●	The Master Plan will integrate existing City and Club driven projects, along with a future vision for the reserve. Draft concept plans have been prepared for early stakeholder engagement.	Strategic Land Use Planning
<b>Project C12: Community Sheds</b> Plan, design and deliver community shed facilities in; - Central Mandurah \$2.65M - Falcon \$647k	2.5	●	Concept designs have been completed. Progressing to detailed design and construction is subject to external grant funding.	Project Management

<b>Project C13: Mandurah Performing Arts Centre</b> Advocate for funding and undertake facility refurbishments and upgrades (including HVAC system replacement) to the Mandurah Performing Arts Centre in line with the facility renewal program.	2.3, 2.4, 4.3	●	Design consultant engaged to undertake the detailed design and documentation.	Project Management
<b>Project C14: Lakelands Youth Park</b> Confirm funding and develop a detailed design for a new skate and youth park facility in Lakelands.	2.3, 2.5	●	A design consultant has been appointed, to develop the concept design following community engagement. A community engagement process has been designed and is underway, the first workshop is happening in April, at the Youth team's led Skate Jam at the Western Foreshore Skate Park.	Landscape Services
<b>Project C15: Literacy Strategy (TRANSFORM MANDURAH)</b> Develop a Literacy Strategy to guide advocacy and investment in improved learning outcomes for Mandurah.	2.4	●	Officers have focused on delivery of early years literacy initiatives due to funding commitments and capacity. The Literacy Strategy is anticipated to be released to market for procurement of a consultant in the next quarter.	Place and Community
<b>Project C16: Mandurah Health Precinct Structure Plan (TRANSFORM MANDURAH)</b> Undertake a review of the Mandurah East Structure Plan, including land uses and transport networks, to guide future development of the Health Precinct .	2.1, 2.6	●	Advertising now closed. 30+ submissions received. Review of submissions on-going. Implications of new announcements on PHC on the MHPSP being considered with focus required on the concept designs being prepared for the Hospital and the relevant technical information that will be prepared by the Alliance team working on the project.	Strategic Land Use Planning
<b>Project C17: Age Friendly Strategy</b> Develop a strategy that supports older adults within Mandurah's community.	2.1, 2.3, 2.5	●	Community Engagement process finalised and Engagement report has been prepared.  Draft Age Friendly Strategy and corresponding action plan are currently being drafted.  Second draft Age Friendly Strategy edited following initial presentation to Council. Currently scheduled for 80% check in Q1 2026/27.	Seniors
<b>Project C18: City Centre Heritage Trail</b> Develop a plan for a City Centre Heritage Trail.	2.1, 2.3, 2.5	●	Funding of \$20,000 towards the City Centre Heritage Trail secured through State Government election commitment. Project planning has commenced, including creating an inventory and condition report of Heritage Trail in the city centre.  Completion date has been updated to reflect State Government Election Commitment Funding Agreement.	Heritage and Community Capacity
<b>Project C19: CCTV Masterplan</b> Undertake a review of the City's CCTV Masterplan.	2.2	●	Officers have undertaken preliminary work and investigation towards the masterplan including internal consultation and discussion with WA Police. Project is progressing with additional engagement held with the Liquor Accord stakeholders. Work has progressed on the CCTV masterplan including ongoing consultation, project plan development, and mapping locations commenced.	Community Development

<p><b>Project C21: Stronger Suburbs Community Safety</b> Plan and deliver project activities aimed at enhancing home security for Mandurah residents.</p>	2.2, 2.3	●	<p>The Stronger Suburbs Cocoon Project, funded by the Department of Justice, continues to progress through the delivery of targeted local initiatives focused on community safety. These include safety education, collaboration with WA Police and local residents, neighbourhood safety audits, the Safety Incentive Rebate Scheme, and Street Meet and Greets across local areas.</p> <p>Uptake of the Safety Incentive Rebate Scheme has remained consistently high during this period. Security rebates, Street Meet and Greets and Cuppa with a Cop engagements have continued to support local awareness and prevention efforts.</p> <p>In addition, further information has been developed for the local business community through the Business VigiLENS – Safety and Security Guide, providing practical guidance to support crime prevention and business safety. Next report to the Dept of Justice has been submitted, Safety Rebate has been fully expended for this Financial Year and activities are on track.</p>	Community Development
<p><b>Project C22: Paint the Town REaD</b> Plan and deliver project initiatives focused on early childhood and family literacy outcomes.</p>	2.3, 2.4	●	<p>The Paint Mandjoogordap REaD (PMR) initiative continues to promote early literacy and family connection through community storytelling and engagement activities, supported by the Australian Early Development Census (AEDC) Innovation Grant.</p> <p>A major milestone was met this quarter, with the community egg hatched at a public event held at the Mandurah Performing Arts Centre, revealing Mandurah’s new early literacy mascot, Yakkan — a locally inspired long-necked turtle.</p> <p>Since the launch, Yakkan has engaged with families and children across a range of community events and early learning settings, reinforcing key early literacy messages and encouraging shared reading and storytelling. Yakkan continues to attend community events and share the message and promote the AEDC. Project is completed.</p>	Community Development
<p><b>Project C23: Mandurah Road Pedestrian Bridge</b> Advocate for funding to construct a new pedestrian bridge linking Madora Bay and Lakelands at the intersection of Banksiadale Gate and Mandurah Road.</p>	2.2, 2.5, 3.4, 4.4	●	<p>The Madora Bay Pedestrian Bridge is a State Government project. The City will continue to advocate for the project’s priority with the State when opportunities arise.</p>	Advocacy and Engagement
<p><b>Project C24: Birchley Road Boat Ramp (Coodanup)</b> Undertake an upgrade / replacement of the Birchley Road Boat Ramp infrastructure.</p>	2.3, 4.4	●	<ul style="list-style-type: none"> <li>• Design works for the upgrade and replacement of the Birchley Road Boat Ramp infrastructure have been completed and environmental approvals received.</li> <li>• Progression to the next phase remains pending as the City awaits cultural approvals.</li> </ul>	Marina and Waterways
<p><b>Project C25: Sutton Farm (Halls Head)</b> Design and construction of new public jetty and public carpark infrastructure to service the Sutton Farm precinct.</p>	2.3	●	<p>Developer has agreed to complete carpark construction. Public Jetty works are pending State Government funding.</p>	Project Management
<p><b>Project C26: Coodanup Foreshore (Coodanup)</b> Staged upgrade including planning, design and construction of playground, landscaping and foreshore protection works.</p>	2.3, 2.5	●	<p>Design complete incorporating community feedback. Construction expected to commence in April 2026.</p>	Landscape Services
<p><b>Project C27: South East Dawesville Channel Foreshore (Dawesville)</b> Staged upgrade including planning, design and construction of playground, landscaping and carparking.</p>	2.3, 2.5	●	<p>Stage 3 A - Up to the southern boundary of the yacht club is completed and open. Stage 3 B - Concept design has been presented to the Port Bouvard Sports and Recreation Club.</p>	Landscape Services

<b>Project C28: Norwich Reserve (Greenfields)</b> Upgrade including planning, design and construction of playground and landscaping.	2.3, 2.5		The majority of the park upgrade works have been installed already. The irrigation and turf area still to be installed, pending power being installed by Western Power..	Landscape Services
<b>Project C30: Bardoc Reserve (Greenfields)</b> Upgrade including planning, design and construction of playground and landscaping.	2.3, 2.5		Design only this financial year. Community engagement began on 9 February 2026, with a drop-in session at the park on 26 February 2026. Concept design is being prepared.	Landscape Services
<b>Project C31: Blue Bay Foreshore (Halls Head)</b> Upgrade including planning, design and construction of playground and landscaping.	2.3, 2.5		Design to commence in the 2026/27 financial year. Construction to occur over the 2027/28 and 2028/29 financial years.	Landscape Services
<b>Project C34: Mississippi Reserve (Greenfields)</b> Plan, design and deliver sump beautification and landscaping upgrades.	2.3, 2.5		Design to commence in the 2026/27 financial year. Delivery of the project in the 2027/2028 financial year.	Landscape Services
<b>Project C35: Parkridge Boat Ramp (Bouvard)</b> Undertake an upgrade / replacement of the Parkridge Boat Ramp infrastructure.	2.3, 4.4		Unfortunately, funding was not granted, and the project is unable to proceed at this time.	Marina and Waterways
<b>Program C01: Club Night Lights and Community Sport and Recreation Facility Fund (CSRFF)</b> Administer the State Government initiated Sport and Recreation funding programs within the grant funding program guidelines.	2.6		The State Government has not yet opened the Community Sport and Recreation Facilities Fund (CSRFF) or the Club Night Lights Program, and the timing for the resumption of these funding programs remains uncertain.  Notwithstanding this, the City currently has two active projects progressing within these programs. The resurfacing of the Mandurah Hockey Stadium has reached practical completion, with the facility now in use by clubs. The project was delivered in accordance with the approved scope and schedule.  The Rushton North floodlighting project to upgrade LED lighting is progressing under the Club Night Lights Program. Pre-construction requirements are being finalised, with works anticipated to commence in the next quarter.	Recreation Services
<b>Program C02: Club Development</b> Delivery of initiatives to support sustainable, financially viable and well-governed clubs that meet the needs of members.	2.3, 2.5		The City's Club Development Program continues to support approximately 120 local sporting and recreational clubs through governance training, capacity-building initiatives and volunteer support.  The State Government has confirmed that the Every Club Funding program will not continue beyond the current funding extension, which remains in place until 30 June 2026 to allow for the completion and acquittal of existing initiatives.  All projects and initiatives are progressing in line with current funding arrangements. Ongoing monitoring of engagement and outcomes will inform future program planning.	Recreation Services
<b>Program C03: Funding and Grant Facilitation</b> Administer the Kidsport Program and facilitate the Outstanding Representative and Club Grant Programs.	2.3, 2.5		The City continued to promote and facilitate access to Sport and Recreation funding opportunities for local clubs and community groups. This quarter, the City processed 218 Kidsport Vouchers, 9 Outstanding Representation contributions and 4 Club Grants.	Recreation Services

<p><b>Program C04: Sports Awards</b> Recognise and Celebrate the achievements of Mandurah’s Sporting Community.</p>	2.4	●	<p>The City of Mandurah Sports Awards were held on Wednesday, 19 November 2025 at Rushton Park, celebrating the achievements of local athletes, officials, volunteers and clubs. Planning has commenced for the 2026 Sports Awards.</p>	Recreation Services
<p><b>Program C05: Community Initiated Infrastructure Program</b> Progress expression of interests and applications in accordance with Community Initiated Infrastructure Policy.</p>	2.3, 2.5	●	<p>Community Initiated Infrastructure Program (CIIP) activities progressed this quarter included: 3 Expressions of Interest 7 Applications Received 5 Applications Approved</p>	Recreation Services
<p><b>Program C06: Public Health and Wellbeing Plan</b> Deliver and report on the city of Mandurah Public Health and Wellbeing Plan.</p>	2.3, 2.5	●	<p>Public consultation has concluded, with submissions reviewed and considered for inclusion in the Draft Plan. A Council workshop was held to present the feedback and seek support for proposed updates. The Draft Plan has been revised and is scheduled to progress to full Council endorsement in May.</p>	Health Promotion
<p><b>Program C07: Access and Inclusion Plan</b> Deliver and report on the Access and Inclusion Plan.</p>	2.3, 2.5	●	<p>The City's Access and Inclusion Plan 2021-2026 continues to be delivered.</p> <p>A detailed engagement findings report was presented to Elected Members in February 2026. That presentation outlined the methodology undertaken to review and analyse feedback and demonstrated how responses were consolidated and categorised into key strategic themes under the seven Outcome Areas as defined by the Disability Services Act (1993). These themes have directly informed the priorities, objectives, and action areas contained within the draft DAIP. The Draft Plan is anticipated to Council for consideration and release for public comment in Q4.</p>	Heritage and Community Capacity
<p><b>Program C08: Arts and Culture Strategy</b> Deliver and report on the Arts and Culture Strategy.</p>	2.4	●	<p>The key actions and measurable objectives that have included evaluation of the The Creative Age project, organisation of Mandurah Open Studios, finalising a public art audit and progressing a Public Art Policy Review. CASM's exhibition program is ongoing and its residency program has been augmented following grant funding from the State Government. A review of the City's civic art collection has been carried out and a project plan is being prepared to form a Civic Art Collection Policy.</p>	Arts and Culture
<p><b>Program C09: Community Safety Strategy</b> Deliver and report on the Community Safety Strategy.</p>	2.3	●	<p>Implementation of the Community Safety Strategy 2024–2029 is progressing, with key actions underway. This includes delivery of targeted initiatives through the Stronger Suburbs Cocoon Project, community awareness campaigns such as Eyes on the Street and Cam-Map WA, and planning for Community Safety Month activities in October.</p> <p>The Strategy continues to guide partnerships with WA Police, local residents and community groups, supporting improved perceptions of safety and strengthened community resilience.</p> <p>The Year 1 report and presentation were completed and submitted in November 2025. Planning and delivery of Year 2 actions are now underway. Actions continue to be delivered as outlined in the Strategy with Cuppa with a Cop being held recently in partnership with Vacinity and WA Police. Planning is underway to deliver a session at Halls Head Shopping Centre next.</p>	Community Development

<p><b>Program C10: Homelessness and Street Present Action Plan (Sector Led)</b>  <b>Deliver and report on the Homelessness and Street Present Action Plan.</b></p>	<p>2.1, 2.2, 2.3</p>	<p>●</p>	<p>Implementation of the Mandurah Shared Approach to Ending Homelessness 2024–2029 continues through collaboration with local service providers, State Government agencies and community partners. Delivery is coordinated by the City through the Mandurah Homelessness Network, aligned with the State Government’s All Paths Lead to Home 10-Year Strategy.</p> <p>Key areas of focus have included ongoing data collection through the By-Name List, coordination of outreach and referral pathways, and the facilitation of collaborative, place-based responses.</p> <p>Continued engagement with partners has supported improved coordination across the sector, reduced duplication of effort, and a clearer understanding of service gaps, strengthening the collective response to people at risk of or experiencing homelessness in Mandurah. First year report has been developed identifying actions achieved as listed in the Homelessness Action Plan.</p>	<p>Community Development</p>
<p><b>Program C11: Place Enrichment Strategy</b>  <b>Deliver and report on the Place Enrichment Strategy.</b></p>	<p>2.3</p>	<p>●</p>	<p>Year 2 of the Place Enrichment Strategy 2023–2027 is progressing with a continued focus on building connected, vibrant and resilient neighbourhoods. Key achievements have included a range of community-led activations, such as Music in the Burbs, Play by the Bay, Moonlight Movies and the Grow It Local Long Table Dinner, which have strengthened local identity, participation and pride in place.</p> <p>Ongoing work with Town Teams and local associations continues to support grassroots initiatives and activate key community spaces. The Place Enrichment Implementation Framework is guiding consistent delivery across the organisation, ensuring place-based principles are embedded in planning, community engagement and infrastructure design.</p> <p>The Year 2 evaluation has been completed, confirming progress against the Strategy’s objectives and providing insights to inform priorities and delivery approaches for the next phase. Activity continues to be delivered as outlined in the Strategy with the Moonlight Movies series recently delivered.</p>	<p>Community Development</p>
<p><b>Program C12: Reconciliation Action Plan (Stretch RAP)</b>  <b>Deliver and report on the Reconciliation Action Plan (or equivalent alternative).</b></p>	<p>2.4</p>	<p>●</p>	<p>The City has engaged a consultant to develop an engagement framework and undertake the initial community engagement that will inform the next RAP (or equivalent alternative framework). Discovery and scoping meetings have commenced with initial community Engagement commencing in January 2026.</p> <p>Further engagement with the community was requested in February 2026 with a draft report presented to the City in March 2026.</p>	<p>Heritage and Community Capacity</p>

<p><b>Program C13: Youth Development Strategy</b>  <b>Deliver and report on the Youth Development Strategy.</b></p>	2.4	●	<p>From November 2025 to April 2026, the Youth Development team continued to deliver key initiatives aligned with the City of Mandurah Youth Strategy. Highlights during this period included the Beats Under the Bridge Youth event and a Youth Week event in April, leadership programs, and expanded engagement opportunities through Drop-In sessions, Job Connectors, RYDE, and a range of cultural activities.</p> <p>Junior Council and the Youth Advisory Group continued to play an important role in strengthening youth voice and participation in community planning. In addition, the team initiated the Billy Dower Youth Committee to support co-design of programs and activities delivered at the youth centre.</p> <p>The City's new What's On for Youth landing page has been well received, providing a central hub for programs, events, and activities and helping young people stay informed and connected. This proactive initiative, alongside creative programs such as Mandurah Beats and Children's University, demonstrates the City's ongoing commitment to inclusion, safety, and opportunity for all young people.</p> <p>A Youth Services Review is currently underway and will inform consultation and planning for the next Youth Strategy (2027–2032).</p>	Youth Development
<p><b>Program C14: Community Grants &amp; Funding Program</b>  <b>Deliver the City's community grants and funding programs in accordance with Council policy.</b></p>	2.3, 2.4, 2.5	●	<p>The City has delivered the Community Partnership Grant round (July 2025) and both Community Grant rounds (September 2025 and February 2026).</p> <p>The second Community Grant Round (February 2026) is being finalised with the grant panel meeting in March 2026.</p> <p>Acquittals for previous grant rounds are being finalised.</p>	Heritage and Community Capacity
<p><b>Program C15: Local History &amp; Heritage</b>  <b>Deliver and report on the key activities of the Mandurah Heritage Action Plan.</b></p>	2.3, 2.4	●	<p>Key progress against the Heritage Action Plan has included confirmation to donate the remaining pieces of the Peel Memorial Well (Wishing Well) to Mandurah Heritage and Environment Group, Canopus, Licensing of the Museum boat, Heritage Month, liaising with volunteers and progressing the Service Review of the Museum.</p>	Heritage and Community Capacity

**Focus Area 03: Environment**

<p><b>Objectives</b></p> <p>3.1 - Nature has a voice in all decision-making</p> <p>3.2 - A shared responsibility for our environment with a focus on engagement, education and respect</p> <p>3.3 - Our natural environment is celebrated, protected and restored for generations</p> <p>3.4 - Our built environment is clean, accessible and sustainable</p> <p>3.5 - Our coast and waterways are healthy and celebrated</p>				
Action	Objective	Status	Comment	Responsibility
<p><b>Project E01: Waste Management Centre</b>  <b>Develop a master plan for the Waste Management Centre.</b></p>	3.3, 3.4	●	<p>Waste consultant services are being procured through a formal RFT process to assist with the preparation of the master plan for upgrade of WMC.</p>	Waste Management

<p><b>Project E02: Tims Thicket Septage Facility</b>  <b>Plan for the decommissioning of the Tims Thicket Septage Facility.</b></p>	3.3, 3.4	●	<p>Works Approval application for the decommissioning of the Tims Thicket Septage facility was submitted to DWER's through its Environment Online Portal on 16 December 2025. DWER responded on 6 March 2026 and recommended that the Works Approval application be withdrawn, and a new Licence Amendment application submitted. The rationale for this decision was to simply and expedite a DWER approval for the decommissioning project as the Works Approval will have required the City to obtain a Licence Amendment approval. The Works Approval was subsequently withdrawn on 16 March 2026 and a new Licence Amendment application submitted on 8 April 2026. DWER are currently in the process of assessing the City's Licence Amendment application.</p>	Waste Management
<p><b>Project E03: Waste Management Service Review</b>  <b>Evaluate the different methodologies for delivering waste management services and identify a preferred methodology post the current Waste Alliance contract. Procure in accordance with preferred methodology.</b></p>	3.4	●	<p>Talis Consultants have been engaged to assist the City in evaluating the different methodologies for delivering waste services to the Mandurah community, post the expiry of the current waste contract in June 2027. The consultants draft report, including detailed financial models for the three scenarios, was received on 9 April 2026 and the report and models are currently being reviewed by City officers.</p> <p>A presentation on the project, including outcomes and next steps, will be delivered to Elected Member in June 2026.</p>	Waste Management
<p><b>Project E04: Town Beach Seawall</b>  <b>Plan, design and undertake the Town Beach buried seawall upgrade works.</b></p>	3.3, 3.5	●	<ul style="list-style-type: none"> <li>• Seawall construction contract awarded and works commenced in February 2026.</li> <li>• Stairway construction will involve material procurement and another contractor to install the stairway itself after the seawall contractor is complete.</li> <li>• Construction expected to be completed in June 2026.</li> </ul>	Marina and Waterways
<p><b>Project E06: Breakwater Parade Seawall Renewal</b>  <b>Plan, design and deliver the renewal of the Mandurah Ocean Entrance seawall adjacent to Breakwater Parade.</b></p>	3.3, 3.5	●	<ul style="list-style-type: none"> <li>• Hydrographic and terrestrial surveys have been received. The City's contracted Coastal Consultant has been engaged to complete the design and tender specifications, with completion of design and tender specifications targeted for the end of June.</li> </ul>	Marina and Waterways
<p><b>Project E07: Doddi's Beach Coastal Erosion Protection</b>  <b>Undertake planning for the Doddi's Beach Coastal Erosion Protection structure.</b></p>	3.3, 3.5	●	<ul style="list-style-type: none"> <li>• Grant funding agreement has been executed.</li> <li>• Scope of work for the project works request has been completed.</li> <li>• Consultant has been appointed. Kick off meeting and site inspection arranged. Modelling of wave climate in progress.</li> </ul>	Marina and Waterways
<p><b>Project E08: Restoration of the Peel Harvey Estuary &amp; Waterways (TRANSFORM MANDURAH)</b>  <b>Advocate and support the Peel Harvey Catchment Council in environmental restoration activities to improve the water quality and health of the Peel Harvey waterways.</b></p>	3.3, 3.5	●	<p>The City has developed a recommended advocacy approach for the Peel-Harvey Estuary.</p>	Advocacy and Engagement
<p><b>Project E09: Southern Beaches Coastal Hazard Risk Management &amp; Adaptation Plan (CHRMAP)</b>  <b>Development of a CHRMAP for the City's southern beaches.</b></p>	3.3, 3.5	●	<ul style="list-style-type: none"> <li>• Public consultation on the Draft CHRMAP closed on 31 January.</li> <li>• Council adoption of Final CHRMAP report in progress (April meeting targeted).</li> </ul>	Marina and Waterways
<p><b>Project E10: Estuarine Coastal Hazard Risk Management &amp; Adaptation Plan (CHRMAP)</b>  <b>Development of a CHRMAP for the City's estuarine environment.</b></p>	3.3, 3.5	●	<ul style="list-style-type: none"> <li>• Grant funding agreement has been executed.</li> <li>• First Project Steering Committee meeting held.</li> <li>• A scope of works for engaging the CHRMAP consultant under review by the Project Steering Committee.</li> <li>• Procurement planning is in progress to tender for the CHRMAP consultant once the scope is signed off.</li> </ul>	Marina and Waterways
<p><b>Project E11: Ecological Corridors Plan</b>  <b>Draft the Ecological Corridors Plan to identify and protect pathways for fauna to safely traverse across the Mandurah landscape.</b></p>	3.3	●	<p>The project scope has been developed, with a presentation planned to be delivered to MEAG in April.</p>	Bushland Management

<b>Project E12: Northern Beaches Access Plan</b> Develop a master plan to guide the installation and management of access to Mandurah's Northern beaches.	3.2, 3.3, 3.5	●	<ul style="list-style-type: none"> <li>• A master plan is being developed to guide the management of public access to Mandurah's northern beaches. The plan aims to deliver safe, sustainable, and inclusive access while protecting the area's environmental and coastal values.</li> <li>• Inspection of all formal accessways has taken place to pick up key information. Evidence of informal access routes was noted. Both official and informal access routes have been updated on GIS.</li> <li>• Supporting infrastructure for formal accessways has also been captured. A small number of official accessways, with no supporting infrastructure, and that are close to other accessways, have potential to be closed. Further analysis and engagement is required before proposed locations can be flagged for a decision.</li> <li>• Signage requirements at formal accessways will be assessed and standardised.</li> </ul>	Marina and Waterways
<b>Project E15: Urban Canopy Plan</b> Develop an Urban Canopy Plan in line with the State's Perth and Peel Greening Strategy, including a community-led vision for Mandurah's urban canopy.	3.2, 3.4	●	State Government's Perth and Peel Greening Strategy was released mid January with the Action Plan following soon after in February 2026. The City will commence planning for a Community consultation process to develop a shared vision for Mandurah's urban canopy. This is planned to commence in 2026/27.	Landscape Management
<b>Project E16: Litter and Illegal Dumping Plan</b> Develop a litter and illegal dumping plan to encourage better compliance from community with the City's waste management system and guide rapid and effective response to littering and illegal dumping incidents.	3.2, 3.3, 3.4, 3.5	●	Plan development is progressing on target. Throughout this quarter, data analysis and benchmarking has been completed by a third party and reviewed by the City. Stakeholder and Elected Member engagement continues as the initial draft is developed.	Environmental Engagement
<b>Project E17: Energy Management and Carbon Emission Reduction Plan</b> Review the City's Carbon Emission Reduction Plan and include consideration of energy management procedures to ensure an abundance of affordable clean energy to support City operations.	3.2, 3.4	●	Scoping of the plan is progressing. Data analysis and performance review is underway to inform plan development.	Environmental Engagement
<b>Program E01: Waste Management &amp; Education</b> Implement the City's Waste Management and Waste Education Plans and report on performance.	3.3, 3.4	●	City officers continue to progress the implementation of actions with the City's Waste Plan and Waste Education Plan.	Waste Management
<b>Program E02: Coastal Planning &amp; Risk Management</b> Implement the recommendations of the CHRMAPs to ensure protection and enhancement of the City's coastal and marine built and natural environment.	3.3, 3.5	●	The City is progressing implementation of CHRMAP recommendations to protect and enhance our coastal and marine environments. Key actions include priority recommendations from the Northern Beaches CHRMAP being actioned, including erosion monitoring and protection measures.	Marina and Waterways
<b>Program E03: Environment Strategy</b> Implement the recommendations of the City's Environmental Strategy	3.2, 3.3, 3.4,	●	The Environment Strategy implementation continues to progress largely as scheduled. Key elements for this quarter include: <ol style="list-style-type: none"> <li>1. Southern Beaches CHRMAP - Progressing towards endorsement</li> <li>2. Estuarine CHRMAP - Initial Steering Committee Meeting held in March</li> <li>3. Progressed development of the Litter and Illegal Dumping Plan and Ecological Corridors Plan</li> <li>4. Submission of 2024/25 Waterwise Council Re-endorsement report to maintain gold status</li> <li>5. Audit of 20 Bushland Management Plans completed, with a consolidated report outlining findings and recommendations</li> </ol>	Natural Environment
<b>Program E04: Mandurah Biodiversity Strategy</b> Review and update the Bushland Conservation and Management Strategy.	3.1, 3.3	●	This program is due to commence in 2026/27.	Bushland Management

<b>Program E05: Biosecurity Program</b> <b>Implement the City's biosecurity program targeting the control of feral animals and pest plants.</b>	3.3	●	Continued implementation with a focus on Autumn control activities targeting the red fox ( <i>Vulpes vulpes</i> ) and European rabbit ( <i>Oryctolagus cuniculus</i> ) have been undertaken to reduce predation pressure on native fauna and minimise grazing impacts on regenerating native vegetation. Ongoing pigeon control programs implemented. Pest plant species reported and controlled on ongoing basis.	Bushland Management
<b>Program E06: Water Monitoring &amp; Management</b> <b>Implement the urban lakes monitoring and management program.</b>	3.3, 3.5	●	Completed all monitoring of water quality and lake health for the previous quarter. Community requests are addressed on an as needs basis.	Landscape Management
<b>Program E07: Waterwise Council Program</b> <b>Implement the Waterwise Council program.</b>	3.2, 3.3, 3.4	●	The City has submitted its 2024/25 Waterwise Council Re-endorsement report to the Water Corporation and DWER to maintain gold status. Around 80 participants in the City's Waterwise Verge Program are currently establishing their new verges. Key infrastructure achievements include the completion of sustainable water supply systems for the South East Dawesville Foreshore Park development, recycled water supply to public open space in the Florida North development, and the Dual Aquifer infrastructure providing supplementary water to the Rushton Park Ovals and Eastern Foreshore. Preparation is also underway for a hydrogeological study to assess potential expansion opportunities for the Caddadup Managed Aquifer Recharge (MAR) scheme.	Landscape Management
<b>Program E08: Bushland Management Plans</b> <b>Review and implement Bushland Management Plans for City managed bushland reserves.</b>	3.2, 3.3	●	An audit of 20 reserves has been completed, with a consolidated report prepared outlining findings and recommendations.	Bushland Management
<b>Program E09: Greening Mandurah Framework</b> <b>Implement actions under the Greening Mandurah Framework.</b>	3.2, 3.4	●	The Tree Management Working group continues to monitor tree species use in light of increasing pathogen concerns including Polyphagous Shot-Hole Borer (PSHB). City representatives have attended the second of five PSHB workshops being held by Department of Primary Industries and regional development (DPIRD) to help develop the City's response plan. Installation of the Big Tree support system (Cnr Pinjarra and Old Pinjarra Rd) installation is being prepared for May 2026.	Landscape Management
<b>Program E10: Groundwater Operating Plan</b> <b>Undertake groundwater monitoring and reporting in alignment with approved groundwater allocations and plan for the City's future groundwater irrigation needs.</b>	3.3, 3.4	●	Groundwater License Operating Strategy (GLOS) is completed and awaiting DWER review and approval. Current annual monitoring and reporting is being delivered in line with our draft GLOS.	Landscape Management
<b>Program E11: Environmental Education and Volunteering</b> <b>Deliver environmental education programs and engage community in environmental volunteering opportunities.</b>	3.2, 3.3, 3.5	●	Environmental education and volunteering deliverables included: - Implementation of Containers 4 Change at Crabfest and promotion of Clean Up Australia Day - Quarterly Mandurah Environmental Volunteering Alliance networking event held - Development of 6 Embrace a Space Activity Plans for 2026/27 - Execution of environmental awareness and promotion activities including monthly newsletter and social media engagement	Environmental Engagement

<p><b>Program E12: City Waste Plan</b>  <b>Review the City's Waste Plan and seek endorsement from the Department of Water and Environmental Regulation.</b></p>	3.3, 3.4	●	<p>The City's Waste Plan has not yet undergone a formal review. However, in compliance with regulatory requirements, a formal Status Report on the actions within the Waste Plan was prepared and submitted to the Department of Water and Environmental Regulation (DWER) in late September 2025.</p> <p>This Status Report provides an opportunity to update the Waste Plan by adding new actions. As part of this process, the City included seven additional actions. At this stage, the City has not received a formal response from DWER regarding the submitted Status Report.</p>	Waste Management
---	----------	---	---	------------------

#### Focus Area 04: Leadership

Objectives				
<p>4.1 - A clear and shared vision for Mandurah's future</p> <p>4.2 - Sound decisions based on evidence and meaningful engagement</p> <p>4.3 - Effective advocacy focused on the needs of the community and strong relationships with key stakeholders</p> <p>4.4 - Well-maintained assets and facilities that meet the needs of our community</p> <p>4.5 - Responsible, transparent, value for money delivery of well planned, sustainable, projects, programs and services</p> <p>4.6 - A committed, innovative, effective, and values driven Council and workforce</p>				
Action	Objective	Status	Comment	Responsibility
<p><b>Project L01: Strategic Community Plan Review</b>  <b>Undertake periodical reviews of the City of Mandurah 20-Year Strategic Community Plan 2024-2044.</b></p>	4.1, 4.6	●	<p>The desktop review of the Strategic Community Plan 2024–2044 has commenced and is on track for adoption in June 2026.</p>	Corporate Planning and Performance
<p><b>Project L02: Corporate Business Plan</b>  <b>Undertake an annual review of the City's 4-Year Corporate Business Plan.</b></p>	4.5	●	<p>The annual review of the Corporate Business Plan 2025–2029 has commenced and is on track for adoption in June 2026.</p>	Corporate Planning and Performance
<p><b>Project L03: Local Planning Strategy: Review and Update</b>  <b>Undertake a review and update to the Local Planning Strategy to ensure alignment with the Strategic Community Plan and recently progressed Council strategies and plans.</b></p>	4.5	●	<p>The document Review has been complete and updates to the Strategy have progressed. The next stage is to include outcomes from the Mandurah Strategic Centre Precinct Structure Plan analysis on housing and non-residential floorspace into the updated Strategy.</p>	Strategic Land Use Planning
<p><b>Project L04: Customer Service and Community Engagement Strategy</b>  <b>Review the City's Customer Service Strategy &amp; Community Engagement Framework, and develop a consolidated approach for the delivery and evaluation of customer service &amp; engagement activities.</b></p>	4.2, 4.5, 4.6	●	<p>A draft Customer Experience Strategy has been developed. Preparation of the Implementation Plan has commenced this quarter, including staff engagement. Sitting within the Strategy is the Customer Service Framework, Community Engagement Framework and Strategic Communications Framework as well as measures of success for each. The frameworks are enabled by IT solutions and utilisation of AI for efficiency and automation.</p>	Customer Services
<p><b>Project L05: Privacy &amp; Responsible Information Sharing (PRIS) Plan</b>  <b>Develop a plan to govern the City's accountabilities for the responsible sharing of information in line with the State Government's new PRIS legislation.</b></p>	4.5, 4.6	●	<p>A Generic Collection Notice has been implemented, further development is still required. Information Classification Policy has been presented to ELT. No further updates on PRIS readiness.</p>	Information Management
<p><b>Project L06: Community Sentiment and Perception</b>  <b>Develop a model to track and evaluate community sentiment and perception for the City's programs and services.</b></p>	4.2	●	<p>Assessment and review of third party survey providers underway, focused on identifying platforms capable of delivering community sentiment and customer satisfaction surveying aligned with organisational requirements. This includes consideration of functionality to support Asset Management Levels of Service engagement.</p>	Communications and Civic Affairs

<b>Project L07: City of Mandurah Signage Framework</b> Develop a City wide signage framework to guide the design and implementation of directional/way finding signage across the City including the City Centre.	4.4	●	Project scoping and desktop review underway. Visit Mandurah has agreed to work with the City in developing key entry statements into Mandurah.	Communications and Civic Affairs
<b>Project L08: Website Development</b> Review and implement upgrades to the City's website as a key communication tool for the community.	4.2	●	The new website is now fully configured and set for turning on for public use on the 29th April 2026. Analytics are set up to capture a baseline for customer behaviour. The web pages are now constructed to support customer action, rather than passive provision of information.	Systems and Digital Services
<b>Project L09: Workforce Plan</b> Implement the key actions of the City's Workforce Plan.	4.6	●	Progress towards the key actions of the Workforce Plan continues, with achievements in the reporting period as follows: - Completion of Directorate talent assessments. - Continued improvements to recruitment and onboarding processes. - Options paper and recommendations considered and endorsed in relation to ongoing culture and leadership program. - Completion of a training matrix across all positions.	People and Culture
<b>Project L11: New Operations Centre</b> Plan, design and construction for the City's new Northern Operations Centre.	4.4	●	Consultant appointed and site feasibility and concept plan development services for the Operations Centre have commenced.	Project Management
<b>Program L01: Marketing &amp; Communications</b> Develop and deliver communication campaigns across the 4 key focus areas.	4.1	●	The 'Thanks To You' campaign has been in market since the start of the year with a different story launching every month. Each story attaches to one or more strategic focus areas. The campaign is designed to increase transparency and community awareness of how rates are used across our community and supports the annual budget and rates campaign by demonstrating real life examples.	Strategic Communications
<b>Program L02: Civic Events &amp; Citizenship Ceremonies</b> Plan and deliver regular Civic Events and Citizenship Ceremonies.	4.6	●	92% of people have attended a ceremony within 3 months and 100% of people have been offered to attend a citizenship ceremony within 3 months. Two Citizenship Ceremonies were conducted in this period: 26 January and 19 March 2026.	Civic Affairs
<b>Program L03: State &amp; Federal Funding Requests</b> Develop Advocacy Plans for priority City of Mandurah projects to seek government funding support through annual budget and election cycles.	4.3	●	The City is actively monitoring State and Federal budget and election cycles to identify advocacy opportunities for priority projects. Advocacy Briefs are being developed and constantly updated for all relevant projects to support upcoming funding requests.	Advocacy and Engagement
<b>Program L04: Long Term Financial Plan</b> Develop and review (annually) the City's Long Term Financial Plan.	4.5, 4.6	●	LTFP progressing as expected.	Financial Services
<b>Program L05: Annual Budget &amp; Fees &amp; Charges</b> Develop, manage and monitor the City's annual budget and conduct annual reviews of the schedule of fees and charges.	4.3, 4.4, 4.5	●	Annual Budget is progressing as expected.	Financial Services
<b>Program L06: Child Safe Organisation</b> Deliver and report on the Child Safe Organisation Plan.	4.6	●	Key initiatives implemented in relation to the Child Safe Plan include: continuation of the internal reference group, professional development, and drafting the Child Safe Policy.	Place and Community
<b>Program L07: Corporate Business (IT) Systems</b> Manage and monitor the availability of the City's Corporate Business (IT) systems.	4.5, 4.6	●	No outages or issues noted during the quarter.	Business Services

<p><b>Program L08: Workforce Health &amp; Safety program</b>  <b>Plan and deliver activities that focus on the physical and mental wellbeing of the City's workforce.</b></p>	4.6	●	<p>Development of the 2025–2028 WHS Strategic Plan has commenced. As part of this process, an independent assessment will be conducted on the City of Mandurah’s Work Health and Safety (WHS) data. This review aims to identify performance trends, highlight any gaps or deficiencies in WHS practices, and evaluate compliance with legislative requirements. The findings will assist with the development of the 2025-2028 WHS Strategic Plan which will support continuous improvement initiatives and inform strategic planning efforts.</p>	Safety
<p><b>Program L09: Culture Program</b>  <b>Plan, deliver and review activities that build a constructive workplace culture for the City's workforce.</b></p>	4.6	●	<ul style="list-style-type: none"> <li>- Coaching continues with leaders which is linked to the City's culture model and encourages constructive leadership.</li> <li>- Options and recommendations for future culture and leadership program have been endorsed by ELT for implementation.</li> </ul>	People and Culture
<p><b>Program L10: Learning and Development Program</b>  <b>Plan, deliver and review learning and development opportunities that build the capability and capacity of the City's workforce.</b></p>	4.6	●	<p>Training continues to be available for employees on a range of subjects including WHS, soft skills and more focused HR training. External training opportunities are identified through annual performance planning and training is undertaken to enhance skills and capabilities.</p>	People and Culture
<p><b>Program L11: Record Keeping Plan (RKP)</b>  <b>Review and Implement the City's Record Keeping Plan.</b></p>	4.5, 4.6	●	<p>Information Management daily operational tasks are completed, which includes quality and assurance and audit checks of all scanned records and electronically received records. RKP review to commence quarter one 2026-2027.</p>	Information Management